Overview

Climate

Land and Water

People

Community Impact

Ethics and Compliance

Supply Chain Sustainability

Appendix

Impact Report 2025

Our focus areas

Strategy

Reporting approach | ESG governance | Stakeholder engagement

Impact scorecard

Impact scorecard

Cargill's purpose is to nourish the world in a safe, responsible, and sustainable way. Our strategy and goals are aligned with the United Nations (U.N.) Sustainable Development Goals (SDGs) as indicated below.

	GOAL	METRIC	PROGRESS ¹
Climate ²	Scope 1 and 2: Reduce absolute operational GHG emissions by 10% by 2025	CO ₂ e reduction from 2017 baseline	Goal: 10% 2.6M MT CO ₂ e Actual Reduction: 20.9%
7 menutura Talan Neuro Talan N	Scope 33: Reduce global GHG emissions from our global supply chain by 30%, measured per ton of product	Millions of MT CO ₂ e reduced	1.06M MT CO₂e reduced through supply chain sustainability programs
Land and Water	Eliminate deforestation across our agricultural supply chain by 2030	Detailed dashboards of progress against land use metrics can be found in the cocoa, palm oil, and soy Supply Chain chapters; these are the priority supply chains that comprise our global land use commitment	
▽ <u>•</u>	Water (Operations): Implement water stewardship practices at all 68 priority facilities by 2025	Average implementation of water stewardship practices across all priority facilities	96% Goal: 100%
	Water (Supply Chain and Communities): Enable a water positive impact ⁴ in all priority regions by 2030	Progress toward enabling a water positive impact	40.7% Goal: 100%
People 1 North 2 AMERI 1 VIII 1 VI	Farmer Livelihoods (Trainings): Provide 10 million farmer trainings in sustainable agricultural practices by 2030	Farmer trainings delivered since 2017	7.7 million Goal: 10 million
5 man 6 manual 8 manual 10 manual 13 manual 15	Farmer Livelihoods (Hatching Hope): Improve nutrition and economic livelihoods by reaching 100 million people by 2030 through the production, promotion, and consumption of poultry	People reached since 2018 ⁵	Goal: 100 million
17 Handlers	Global Contributions: Invest in programs and projects that advance social and environmental impact priorities and support local communities	Invested across 72 countries this year	\$110 million

¹ Progress based on achievements as of fiscal year 2025 across our sustainability focus areas.

² Scope 1 and 2 refers to GHG emissions from our operations and from energy purchased from the grid, respectively. Scope 3 refers to upstream and downstream supply chain emissions.

³ Cargill is tracking its Scope 3 progress based on a metric of reductions on an annual basis. Cargill will transition to reporting a % reduction against Scope 3 baseline following issuance of applicable external GHG accounting standards.

⁴ Cargill defines a water positive impact as effectively improving watershed health by addressing the shared water challenges of availability, quality, and access to safe drinking water, sanitation, and hygiene (WASH), using an approach that is informed by our footprint and the severity of local water challenges. For more information on supply chain water goal accounting, please read here.

⁵ People reached includes farmers, market actors, household members, and consumers.